# Türkiye

# Real Estate Market Overview

Research | 2024 Year-End

Creating value for our clients' real estate strategies through research and market analysis

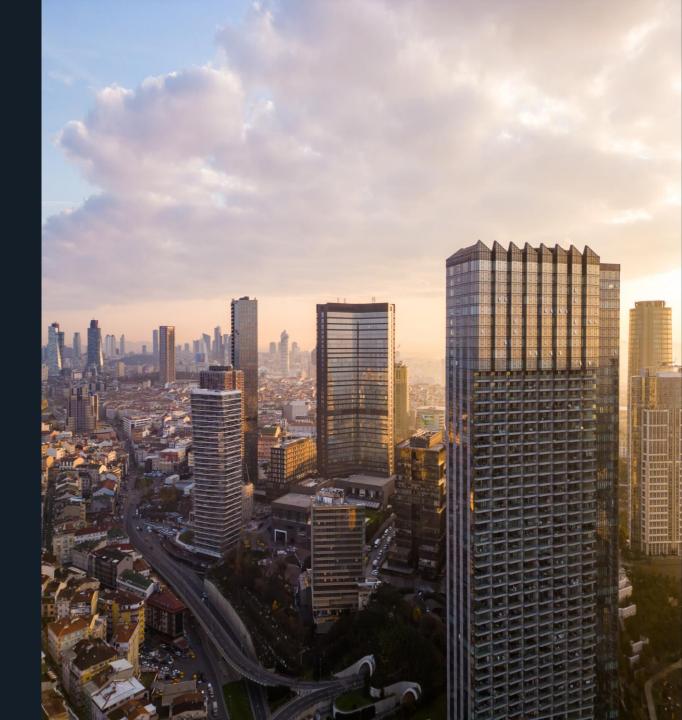
Presented by:

In collaboration with:









# **Preface**

As the global investment landscape undergoes rapid and transformative change, access to up-to-date, reliable, and locally grounded market insights becomes essential for informed decision-making. In this context, I am pleased to introduce the Türkiye Real Estate Market Overview: 2024 Year-End Report, prepared in collaboration with Value Solution Partners and JLL. This report offers valuable perspectives on the dynamics of Türkiye's real estate market, with a particular focus on the logistics, retail, office, residential, and investment segments.

Türkiye stands at the nexus of the world—a unique position bridging Europe, Asia, and Africa—and continues to assert its critical role in global value chains. As production hubs shift closer to end markets, Türkiye offers unmatched advantages through its strategic location, resilient logistics infrastructure, and rapid adaptability to evolving supply chain dynamics. In an era of rising geopolitical risks, Türkiye stands out as a pillar of regional stability and a trusted partner for global investors. With 23 free trade agreements and a Customs Union with the EU, Türkiye provides access to over 1 billion consumers and a regional market valued at USD 30.2 trillion within a four-hour flight radius.

The report's forecast sections highlight Türkiye's continued resilience and adaptability. Despite ongoing challenges such as high financing costs, investor sentiment remains cautiously optimistic. In the office sector, vacancy rates in Istanbul's CBD dropped from 18% in 2021 to 5.2% in 2024, while the Ataşehir-Kozyatağı submarket reached a record low of 0.4%—underscoring strong occupier demand. Prime rents in the logistics sector rose by over 14% year-on-year, driven by sustained demand from 3PL and retail sectors. Retail investment volumes surged by 919%, elevating Türkiye to 8th place in the EMEA region. Tourism also rebounded strongly, with 62.2 million international visitors and USD 57.1 billion in revenue in 2024. These indicators collectively reflect Türkiye's diversified strengths across real estate asset classes.

Türkiye's strong macroeconomic fundamentals continue to attract global capital, with total FDI reaching USD 11.3 billion in 2024—USD 2.8 billion of which was directed toward real estate, marking a 20.6% annual increase. These figures reaffirm Türkiye's strategic positioning as a resilient, opportunity-rich investment destination. Notably, the recent inauguration of the Istanbul Financial Center further cements Türkiye's ambition to become a major hub for international finance and corporate services in the region.

We believe this report will serve as a valuable resource for investors seeking to navigate the real estate market in Türkiye and beyond. I would like to extend my appreciation to the teams at Value Solution Partners and JLL for their rigorous analysis and commitment to quality. Their work not only highlights current market realities but also provides guidance for shaping tomorrow's opportunities.

### A. Burak Dağlıoğlu

President, The Presidency of the Republic of Türkiye Investment and Finance Office



# **Preface**

As Value Solution Partners, a JLL Preferred Partner in Türkiye, we are pleased to present the Türkiye Real Estate Market Overview Report, offering the latest market indicators, sector parameters, and insights informed by our global expertise and local industry knowledge.

Since the publication of our previous edition in 2022, the fundamentals of the Turkish real estate market have evolved significantly, with notable divergence across asset classes. Strong demand across almost all sectors has supported healthy rental growth and revenue performance. In particular, the retail sector has witnessed a marked increase in activity, underpinned by favorable demographic trends and the shift in household expenditure patterns. International retailer entries into Türkiye have accelerated, while occupancy rates in both prime and secondary shopping centers have reached high levels. Furthermore, the opening of 12 new shopping centers in 2024 — the highest figure recorded in the past three years — reflects the renewed momentum in the sector. Nevertheless, emerging cities continue to present significant opportunities for retail development.

In the office sector, a resilient occupier market has driven a sharp decline in vacancy rates within Istanbul's Central Business District, decreasing from 18.0% in Q4 2021 to 5.2% by year-end 2024. Prime office rents have reached record highs, creating a landlord-favorable market environment. International investors seeking exposure to emerging and opportunistic markets may find attractive opportunities in the current market conditions. Moreover, the completion of the Istanbul Financial Center is expected to introduce new dynamics to the office market, further supporting both domestic and international business activity.

In recent years, Türkiye's strategic geopolitical location as a logistics hub between Europe and Asia has gained increasing importance. This role has been further strengthened by international initiatives such as the Middle Corridor, which provides a more cost-effective and faster alternative to the northern corridor, and the Development Road Project. Alongside local demand driven by 3PLs, e-commerce, and the retail sectors, we have observed a rise in international occupier interest due to global supply chain disruptions, with nearshoring activities in Türkiye also contributing to increased demand.

While high financing costs are currently impacting investment appetite and volume, the significant improvement in Türkiye's risk perception, coupled with the potential easing of monetary policies in developed countries, could drive increased capital flows to Türkiye in the mid-term. Despite these challenges, numerous investment opportunities remain within the market.

We hope that this presentation provides an objective and useful assessment for individuals and corporations who are interested in Türkiye's real estate market. We also would like to express our special thanks to The Presidency of the Republic of Türkiye Investment and Finance Office for leading this collaboration to demonstrate Turkish real estate market's potential.

**Dora Şahintürk**Co-Founder, Value Solution Partners

**Tarkan Ander**Co-Founder, Value Solution Partners





# **TÜRKİYE STANDS AS THE NEXUS OF THE WORLD** A STRATEGIC HUB WHERE INVESTMENTS THRIVE

The world's 12<sup>th</sup> largest economy (GDP at PPP) that climbed 6 notches in 19 years.

Enhanced production capabilities that increased export volume sevenfold—from USD 36 billion in 2003 to USD 262 billion in 2024—with the number of products worth over USD 1 billion increasing sixfold from 9 to 53

An eye-catching performance that expanded GDP from USD 238 billion to USD **1,322 billion** in 22 years.

The Presidency of the Republic of Türkiye Investment and Finance Office, the official organization for investment promotion of Türkiye, is a knowledge-center for foreign direct investments and a solution partner to the global business community at all stages of investments. It provides customized guidance and qualified consulting before, during, and after entry into Türkiye.









# Content

-01

Retail Market Overview 02

Office Market
Overview

03

Logistics Market
Overview

<del>- 04</del>

Hotel Market Overview -05

Residential Market Overview

06

Investment

Market Overview







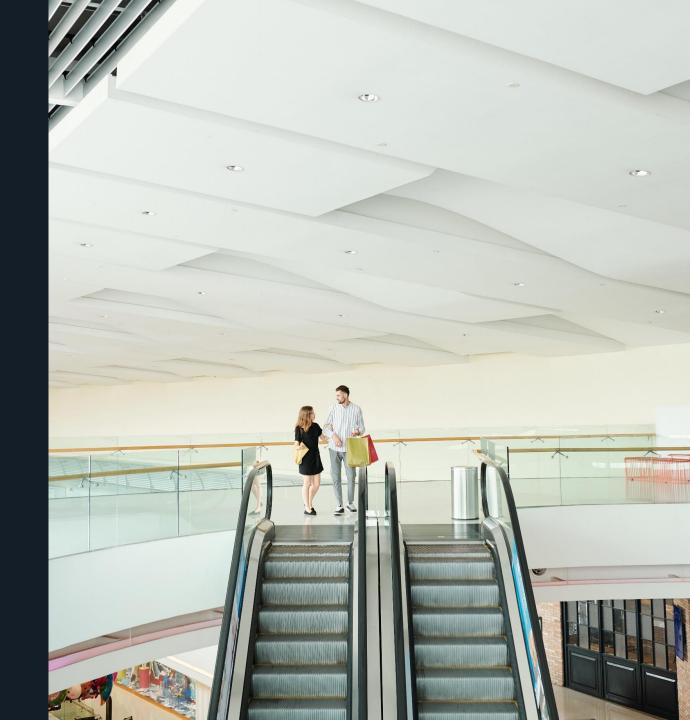


# 01

# Retail Market Overview

Research | 2024 Year-End





# **Retail | Supply**

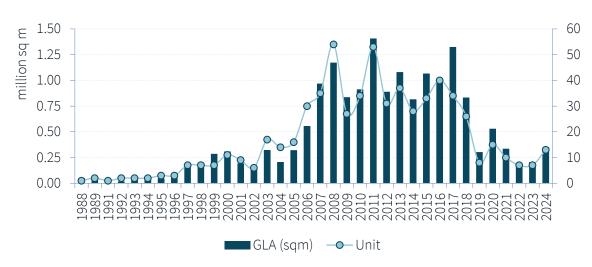




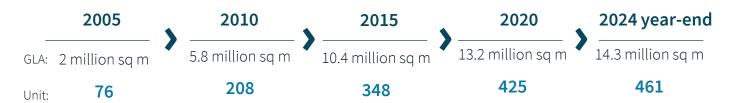
### Türkiye Retail Market Development

- Türkiye's retail sector has undergone significant transformation since the mid-1980s, driven by economic liberalization and the increasing presence of modern retail formats. The 1990s saw large-capital companies entering the market, strengthening competition and modernizing retail infrastructure. Tax incentives and credit facilities further supported sector growth, while efforts to modernize distribution channels enhanced efficiency.
- . While early development was gradual, shopping center supply surged in the mid-2000s, peaking in 2011 with 1.2 million sq m of new retail space. Economic fluctuations and external shocks, including the Covid-19 pandemic, led to a slowdown between 2018 and 2022.
- However, the retail market remained resilient post-pandemic, with postponed openings activated and the sector demonstrating strong performance, as the best-performing retail destinations reached full occupancy.

# **Annual Completion**



### **Shopping Center Development in Türkiye**



Source: Value Solution Partners

7 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

## **Shopping Center Market Size**

15.4 million sq m

Total Supply / 2027 year-end

1.1 million sq m

Underconstruction

14.3 million sq m

Existing Supply as of Q4 2024

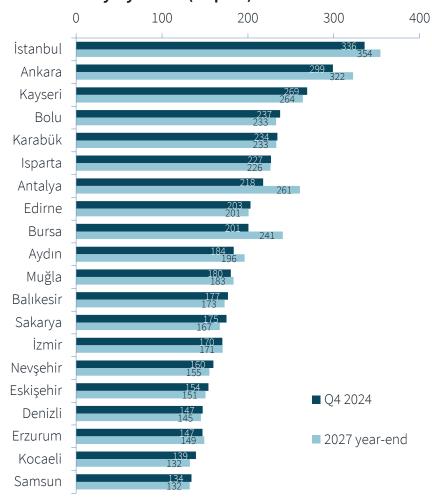
Retail Office Logistics Hotel Residential

# **Retail | Supply**





### Retail Density by Cities (Top 20)



Source: Value Solution Partners

8 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

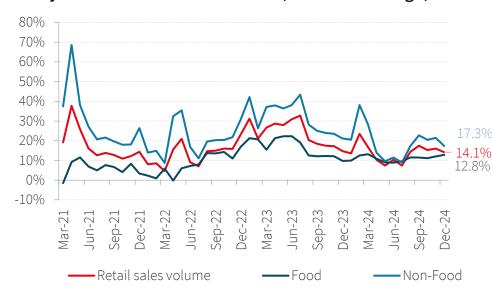
### Türkiye Retail Density Map (GLA per 1,000 inhabitants)



- In early 2005 only 21 cities had a modern shopping center, currently 67 cities accommodate at least one shopping center. Istanbul and Ankara are the densest markets with 336 sq m and 299 sq m per 1,000 inhabitants- owing to their significant population and purchasing power compared to the rest of the country.
- There are currently no shopping centers in 14 cities and, 13 cities has shopping destinations where total GLA is under 20,000 sq m. In context with this, secondary cities are come front as the most opportunistic markets in terms of development activities.

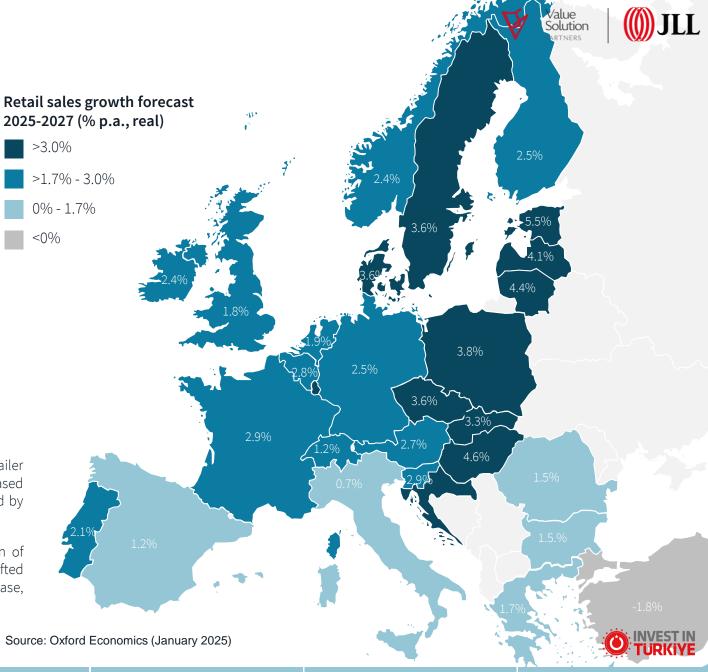
# **Retail** | Consumer Demand

### Türkiye Retail Sales Volume Index (annual % change)



Source: TurkSTAT

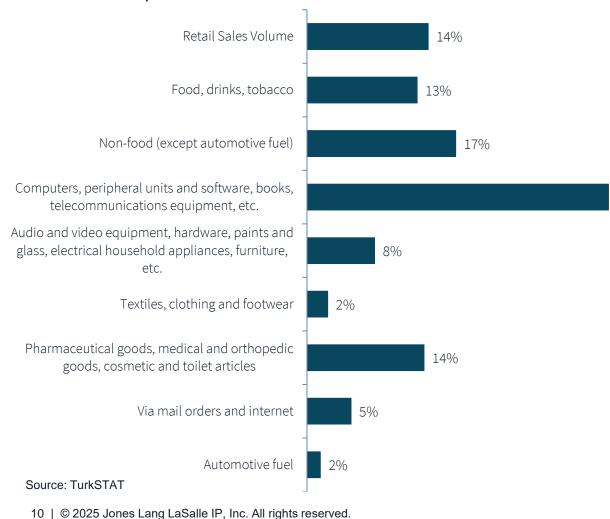
- Between 2021 and 2024, Türkiye experienced a strong rebound in consumer and retailer demand, with retail sales volume growing at an average annual rate of 16% yoy based on Retail Sales Volume Index. Retail market forecasts remained positive, supported by resilient consumer spending.
- However, due to ongoing inflationary pressures and the delayed implementation of monetary tightening compared to most European countries, projections have shifted into negative territory following this period of strong growth. As monetary policies ease, retail demand is expected to regain momentum and stabilize in the mid-term.



9 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

# **Retail** | Consumer Demand

## Retail Sales Volume Index by Categories (annual change as of December 2024)

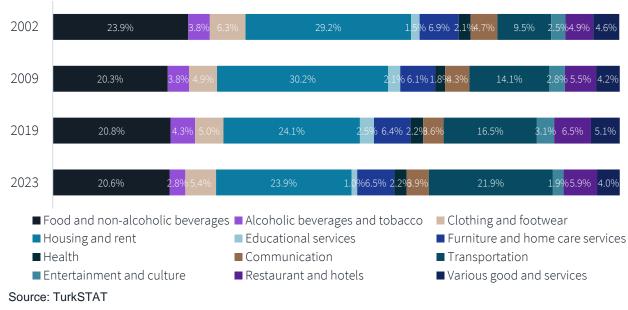




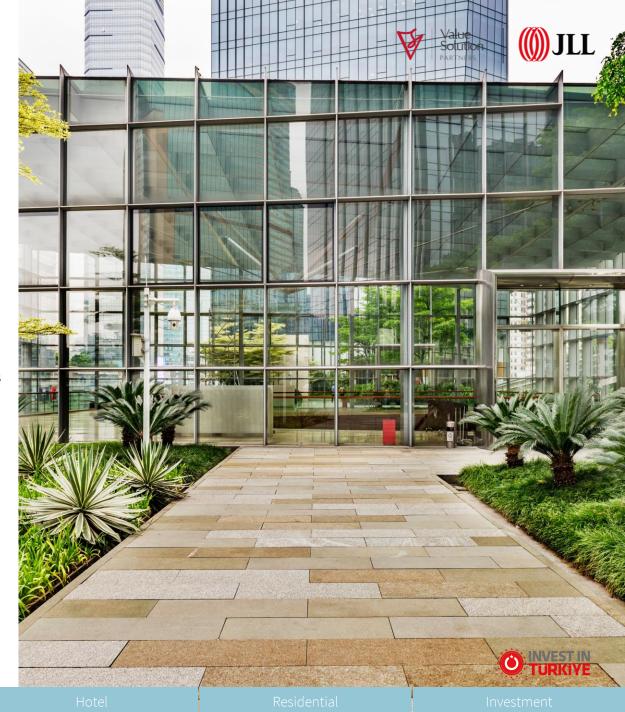
Retail

# **Retail** | Household Consumption

### **Evolution of Household Consumption Expenditures in Türkiye**



- As the most populous country in Europe, with a population exceeding 85 million, Türkiye continues to present strong retail demand. In addition to population growth, shifting consumer behaviors and evolving spending patterns have fueled the expansion of organized retail. Nearly one-third of the consumer base is now under 21 years old, prioritizing experiences, sustainability and innovation.
- The rising share of spending on entertainment, culture, and dining has accelerated the transformation of shopping centers into experiential destinations, integrating retail with social and leisure activities. Experiential shopping, digital integration, and immersive brand experiences are becoming key differentiators, with retailers incorporating augmented reality, gamification, and interactive store designs to attract and engage customers. As consumer expectations evolve, retail spaces in Türkiye are adapting to offer a more dynamic, experience-driven environment beyond traditional shopping.
- 11 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

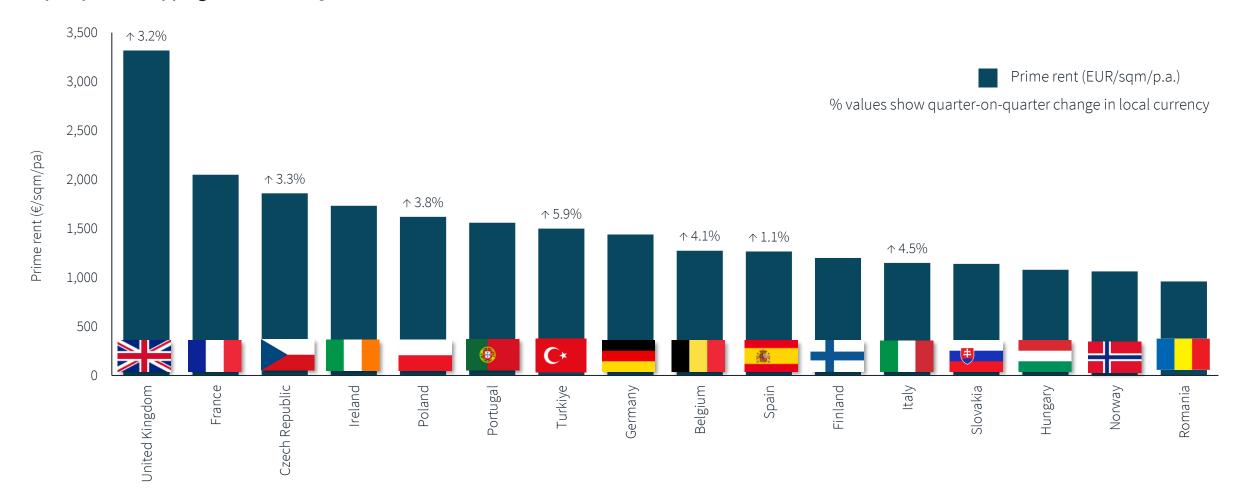


# **Retail** | Prime Rent





### Top 15 prime shopping center rents Q4 2024



Source: JLL Research, iO Partners, Value Solution Partners, Akershus Eiendom, Athens Economics (January 2025) 12 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



Retail

# **Retail** | Prime Rent





Prime Rent (EUR/sq m/month)

120

as of Q4 2024

Prime Rent (TRY/sq m/month) as of Q4 2024

Q3 2024 Q4 2023

105

**19.0**% yoy

**◆ 4.2**% gog

4,500

Q3 2024

4,250

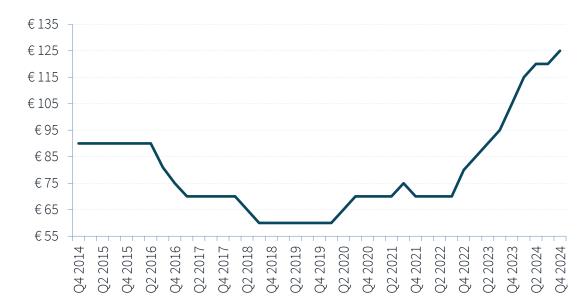
Q4 2023

3,300

**→** 36.4% yoy

**◆ 5.9**% qoq

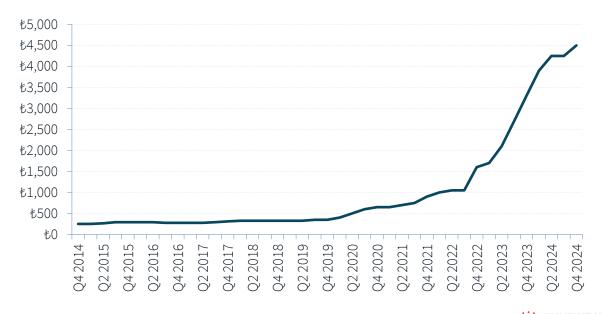
# Prime Rent (EUR/sq m/month)



Source: Value Solution Partners

13 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

### Prime Rent (TRY/sq m/month)

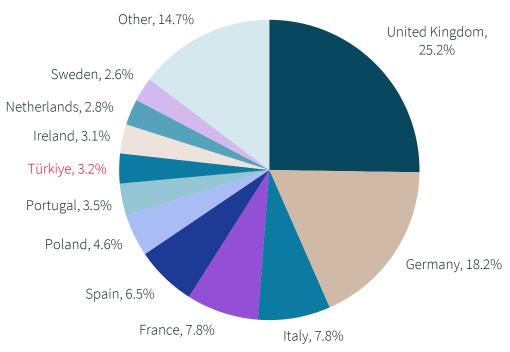




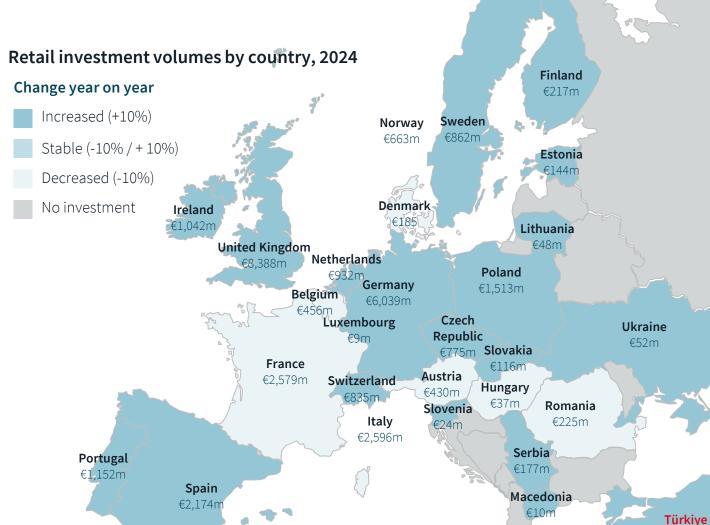
Retail

# **Retail** | Investment Performance

### Share of retail investment volumes by country, 2024



In 2024, retail investment deal volume in Türkiye recorded a remarkable surge, increasing by 919% year-over-year and positioning the country 8th in the EMEA region, with a total retail asset investment transactions of approximately €1.070 million.



€1,070m

**Greece** €81m

Source: JLL Research & Value Solution Partners (January 2025); Note: The analysis excludes any investment deal less than € 5 million in value.

14 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.





# **O2**Office Market Overview

Research | 2024 Year-End

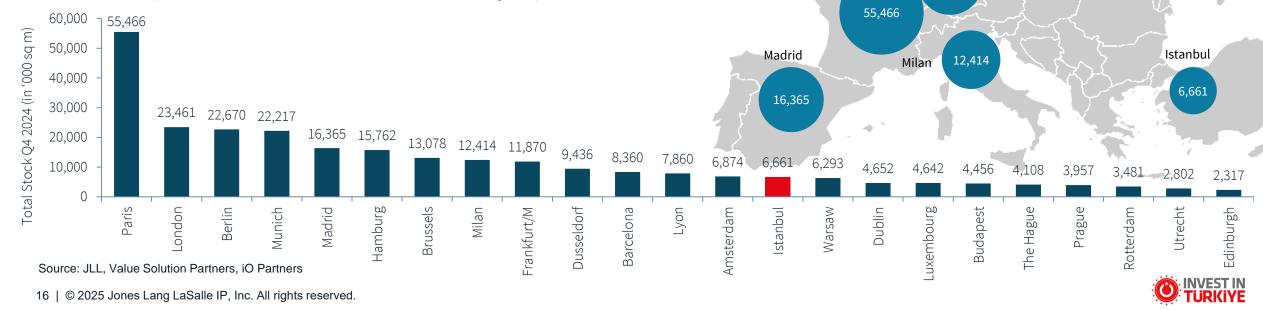




# Office | Supply

### **EMEA Office Markets by Size (in 000's)**

- Istanbul, the financial capital of Türkiye, has become a key player in the global services economy in the past decades. A broad range of global firms from sectors such as financial services, IT, media, pharmaceuticals, logistics and FMCG use Istanbul as a regional service hub for large parts of the Middle East, South-East Europe, Central Asia, and Africa, embracing up to 90 countries.
- Istanbul with its 6.7 million sq m Grade A supply has a limited Grade A supply compared to benchmark markets across Europe. There is circa 710 thousand sq m office supply under construction and it is expected that the total Grade-A office supply will outpace 7.4 million sq m GLA by the end of 2026.
- The majority of the future supply consists of the Istanbul International Financial Center project, located in Ataşehir on the Asian side. Apart from the Istanbul Financial Center, there are only two office projects currently under construction, offering a combined total of 142,000 sqm of leasable area. Overall, the supply of new office developments remains limited and insufficient to meet the strong occupier demand in the market.



Hamburg

13,078

15,762

22,217

Berlin

22,670

Munich

London

23,461

Brussels

Paris

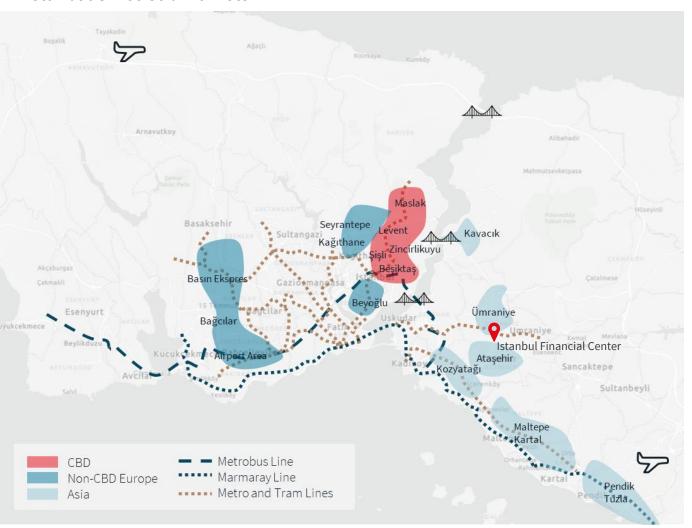
Retail Hotel Residential Investmer

# Office | Supply

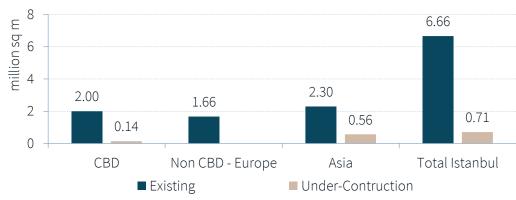




### **Istanbul Office Sub-Markets**



## **Istanbul Grade-A Office Supply**



Source: Value Solution Partners

- Istanbul is the most developed office market in Türkiye, serving many national and multinational companies, and acting as a strategic operational base for those targeting the MENA and CIS regions. The development of high-tech and high-quality office space in Türkiye dates back to the early 1990s. High-rise development was limited to Istanbul, but it has recently expanded to other main cities, such as Ankara and Izmir.
- The demand for office space is geared toward high-quality, contemporary offices capable of accommodating the latest technology. Increasing international business demand has led to the emergence of higher-quality office developments meeting international standards.
- Analyzing the Istanbul sub-markets, while Istanbul's CBD mainly comprises of the Levent-Etiler, Gayrettepe-Sisli and Zincirlikuyu Maslak areas on the European side, the secondary office areas comprise of the Airport region and Kagithane on the European side, and Ataşehir, Kozyatagi, Altunizade, Umraniye and Kavacik on the Asian side.



17 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

# **Office** | Istanbul Financial Center





## **Project Timeline**



# Office | Istanbul Financial Center





### **Project Overview**

Project Information



Total Construction Area : 3.4 million sq m

Office Space : 1.3 million sq m

Shopping Center : 100,000 sq m (350 stores)

5-Star Hotel : 38,000 sq m

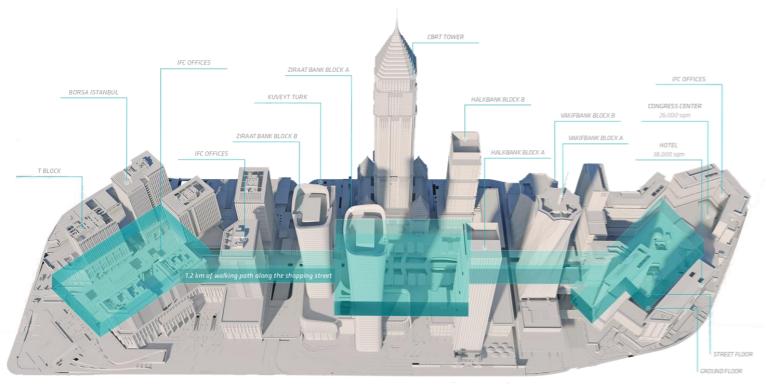
Congress Center : 26,000 sq m (2,000 capacity)

Parking Capacity : 25,000 vehicles

# Estimated Daily Footfall



Employees: 75,000 people/dayVisitors: 25,000 people/dayTotal Daily Footfall: 100,000 people/day



- Türkiye's financial sector has demonstrated significant progress since the early 2000s, maintaining resilience through global crises, largely due to comprehensive reforms and structural shifts. Between 2002 and 2021, the sector achieved a compound annual growth rate (CAGR) of 8.4%.
- Istanbul Financial Center (IFC) is poised to become a regional financial hub. Once fully operational, it will offer approximately 1.3 million square meters of office space. Istanbul is competing primarily with Dubai and Moscow to position itself as the financial center of the region, with ambitions to rank among the top 20 financial hubs globally.
- Strategically located between the Ataşehir and Ümraniye districts on Istanbul's Asian side, IFC benefits from strong transportation links and a highly skilled workforce. The project brings together major public banks, international corporations, and financial institutions, offering attractive incentives and operational advantages for tenants.

Source: https://ifm.gov.tr/istanbul-financial-center

19 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

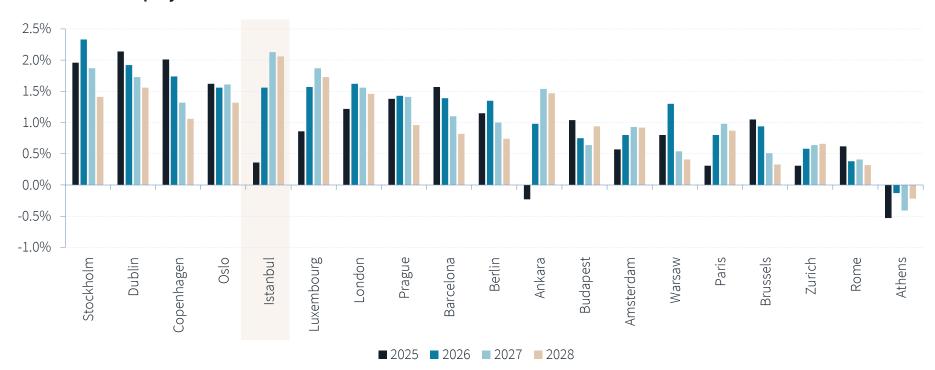


# **Office** | Demand Drivers





### Office-Based Employment Growth Forecast 2025-2028





Source: 'Republic of Türkiye Ministry of Industry and Technology'

- Demand for office space in Istanbul is mainly triggered by new business establishments, companies' expansions and new entries of foreign companies to the country in the mid 2000s and accelerated since 2013 by the growth of Turkish economy. Although Covid-19 pandemic has caused uncertainties in the office market, employment has been rising for several years led by the office sector.
- Istanbul's office-based employment average annual growth is recorded at 3.3% between 2015 and 2019, ranking 27<sup>th</sup> place among 100 European cities. According to Oxford Economics, Istanbul is projected to experience an average annual growth rate of 1.5% in office-based employment between 2025 and 2028, positioning the city among the top five office markets in Europe.

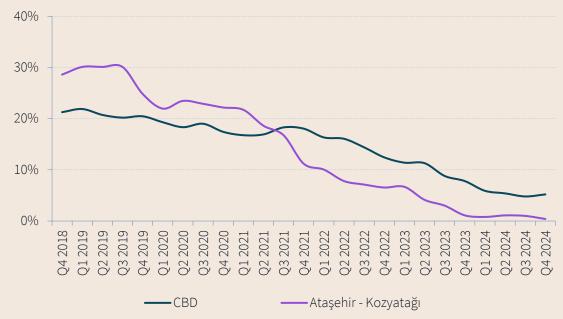
Source: Oxford Economics

20 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



# Office | Demand

### Vacancy Rate, CBD



Source: Value Solution Partners

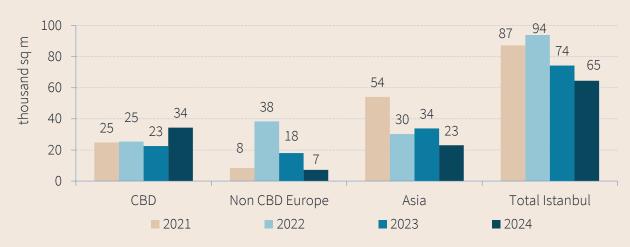
• Due to the strong demand for qualified office space, vacancy rates continued their downward trend, and some well-performing office buildings reached full occupancy. While the vacancy rate in the CBD decreased to 5.2% as of Q4 2024, from 18% in Q4 2021, it decreased to a record low rate of 0.4% as of Q4 2025 in the Ataşehir and Kozyatağı submarkets.



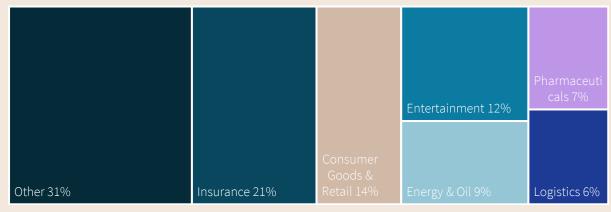
21 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

# Office | Demand

### Take-Up Volume



# Take-Up by Sectoral Breakdown



Source: Value Solution Partners

22 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



Retail Logistics Logistics

# Office | Rental Clock





### **European Offices Rental Clock Q4 2024**



Budapest, Copenhagen, Helsinki

- This diagram illustrates where JLL estimate each prime office market is within its individual rental cycle at the end of December 2024.
- Markets can move around the clock at different speeds and directions.
- The diagram is a convenient method of comparing the relative position of markets in their rental cycle.
- Their position is not necessarily representative of investment or refers to Prime Face Rental Values. development market prospects.

This data is based on material/sources that we believe to be reliable. While every effort has been made to ensure its accuracy, we cannot offer any warranty that it contains no factual errors. Neither JLL nor any of its affiliates accept any liability or responsibility for the accuracy or completeness of the information contained herein.

Source: JLL, Value Solution Partners, iO Partners

23 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



# **Office** | Prime Rent





Prime Rent (USD/sq m/month)

as of Q4 2024

as of Q4 2024

Q4 2024

Q3 2024 Q4 2023

**15.0**% yoy

**∼ 2.2**% qoq

韦

Q4 2024

1,650

Q3 2024

1,500

Prime Rent (TRY/sq m/month)

Q4 2023

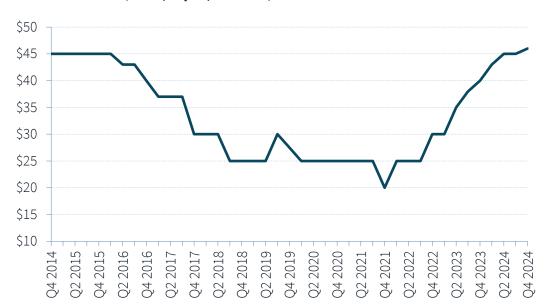
1,200

**→** 37.5% yoy

**10.0**% qoq

Prime Rent (USD/sq m/month)

45

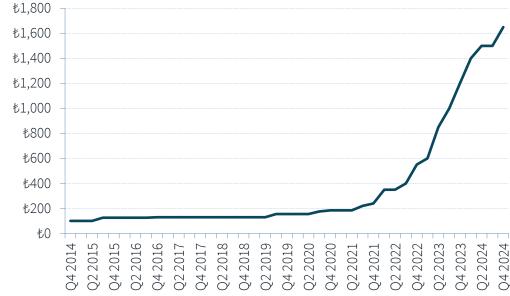


40

Source: Value Solution Partners

24 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.







Office Logistics Hotel Residential Inv

# Office | Forecast

### 2025 Forecast



25 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



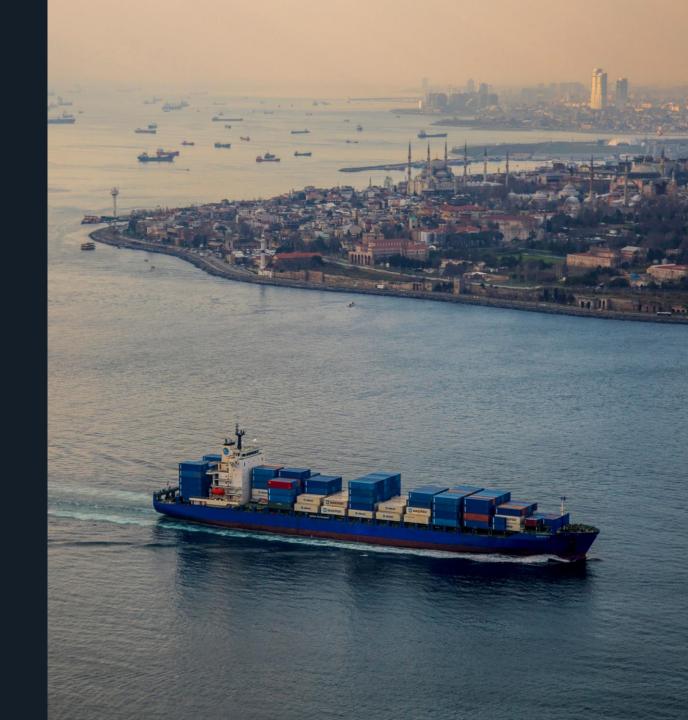


03

# Logistics Market Overview

Research 2024 Year-End





# Logistics | LPI





### Logistics Performance Index (LPI), Türkiye



The World Bank's LPI analyzes countries through six components:

- The efficiency of customs and border management clearance.
- 2. The quality of trade- and transport-related infrastructure.
- 3. The ease of arranging competitively priced international shipments.
- 4. The competence and quality of logistics services.
- 5. The ability to track and trace consignments.
- 6. The frequency with which shipments reach consignees within the scheduled or expected delivery time.

### Türkiye's Ranking



# Türkiye's logistics sector aims for top 25th global rank by 2028\*

- Based on the World Bank's Logistics Performance Index, which reflects countries' global competitiveness and on-the-ground efficiency of trade supply chains and logistics services, Türkiye's grouped ranking rose to 38<sup>th</sup> out of 138 countries by increasing its score to 3.4 in 2023 from 3.2 in 2018.
- In recent years, the Turkish logistics market remained firm under global supply chain disorders due to having a strategically significant location and being a logistics hub, as well as offering a shorter lead time compared to Europe and China.

	LPI	Customs	Infrastructure	International Shipments	Logistics Quality & Competence	Tracking & Tracing	Timeliness
2023	3.4	3	3.4	3.4	3.5	3.5	3.6
2018	3.2	2.7	3.2	3.1	3	3.2	3.6
2016	3.4	3.2	3.5	3.4	3.3	3.4	3.7
2014	3.5	3.2	3.5	3.2	3.6	3.8	3.7
2012	3.5	3.2	3.6	3.4	3.5	3.5	3.9
2010	3.2	2.8	3.1	3.2	3.2	3.1	3.9

Source: The World Bank

27 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



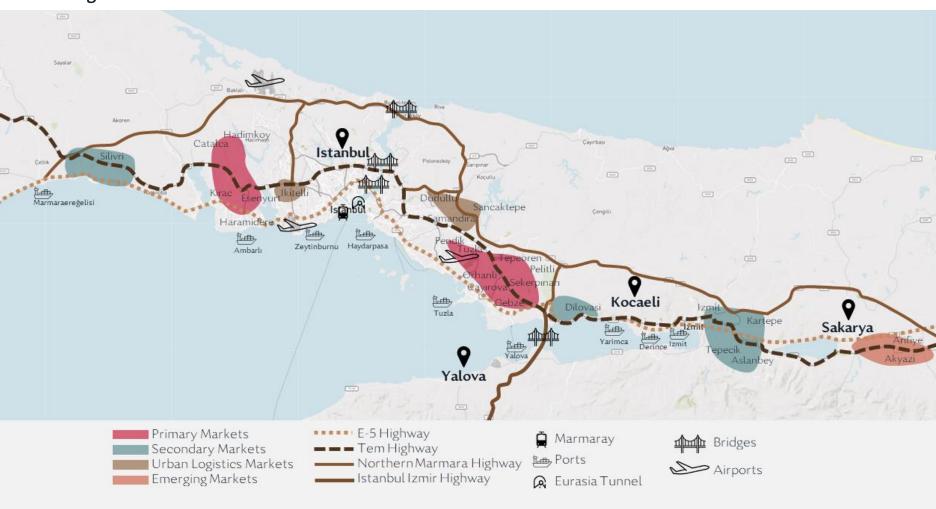
<sup>\*</sup>Target of 12th Development Plan

# **Logistics** | Main Markets





### **Main Logistics Markets**



- Türkiye is one of the emerging logistics markets in the EMEA region (Europe, Middle East and Africa), supported by its strong geopolitical position, advanced transportation infrastructure, industrial production, and robust consumer demand. Positioned as a **strategic logistics hub** between Europe and Asia, Türkiye's role has been further reinforced by international initiatives such as the **Middle Corridor**, which is more cost-effective and faster compared to the northern corridor, and the **Development Road Project**.
- Over the past decade, the country's growing importance in global supply chains has been increasingly acknowledged by multinational companies and foreign governments alike.
- The primary logistics market is located in Türkiye's Marmara region, which includes the Istanbul and Kocaeli provinces. Hadımköy and Esenyurt on the European side, Tuzla on the Asian side in Istanbul, and Gebze, Çayırova and Dilovası in Kocaeli remained the primary logistics markets of the Marmara region.

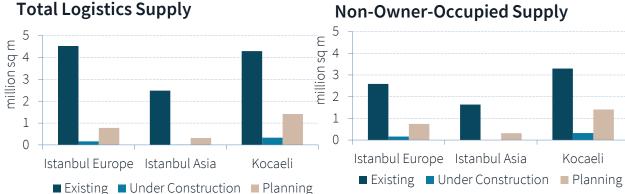


28 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

# **Logistics** | Supply







- As of year-end 2024, the total existing logistics supply in the Marmara region, including the Istanbul and Kocaeli sub-markets, was recorded as **11.3 million sq m** with a slight rise of 1.3% yoy. There are approximately 500k sq m of logistics warehouse projects under construction.
- There is also **7.5 million sq m** of existing non-owner-occupied logistics supply, which was constructed for lease and/or sale purposes as of 2024 year-end. Almost all of the underconstruction warehouses are being built for commercial purposes.

# Kocaeli 38% Istanbul Europe 40%

Distribution of Underconstruction
Supply

Kocaeli
66%

Istanbul Asia
2%

Source: Value Solution Partners

29 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

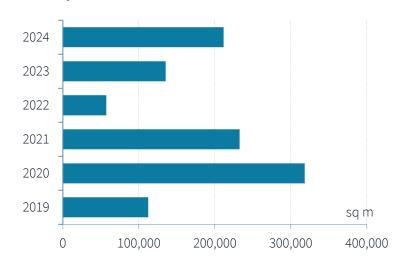


# **Logistics** | Demand Indicators

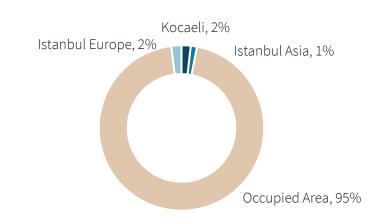




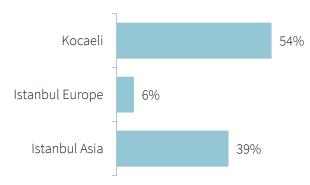
### Take-Up



### **Regional Distribution of Vacancy**



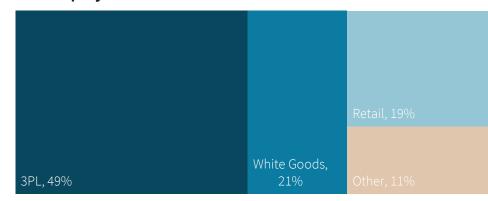
### Take-Up by Sub-Market



Source: Value Solution Partners

30 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

### Take-Up by Sectoral Breakdown



- The logistics market in Türkiye continued to broaden its performance in 2024; however, supply pressure remains high as construction activity struggles to keep up with the high occupier demand and larger new space requirements.
- The total logistics take-up volume rose by 56% yoy in 2024, reaching 211,600 sq m. Leasing activity was predominantly concentrated in the Kocaeli region, with 3PL companies leading transactions across both the Kocaeli and Istanbul regions.
- The trend of nearshoring operations in Europe, prompted by global supply chain disruptions, has increased international occupier interest in Türkiye's industrial and logistics market, which provides easy access to production corridors and end-users.
- The vacancy remained stable comparable to the previous year due to the many newly completed warehouses entering the market fully leased as a result of limited supply.



# **Logistics** | Prime Rent

### Map Key YoY

Stable



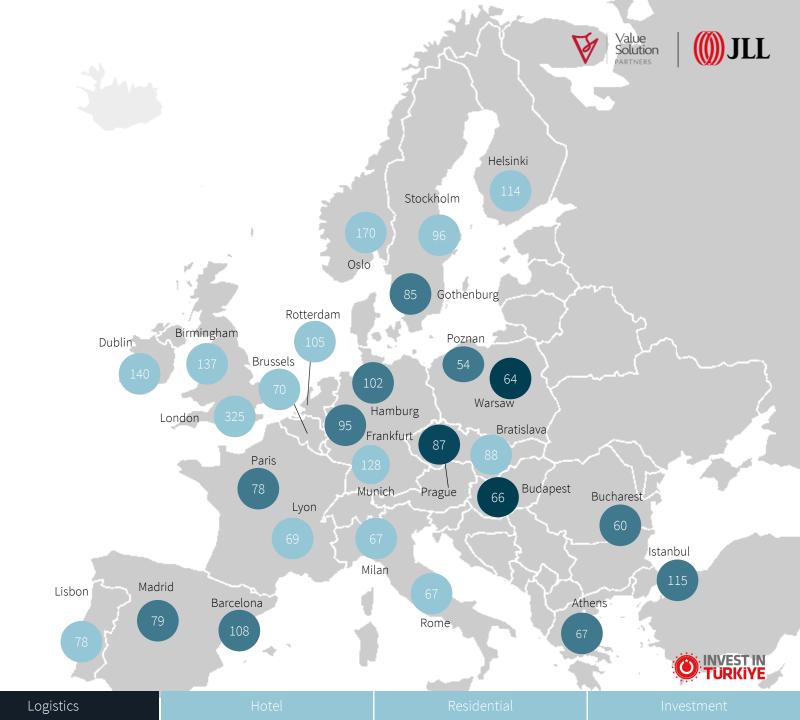
Increase



EUR per sq. m per annum.

Source: JLL, Value Solution Partners, iO Partners

31 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



# **Logistics** | Prime Rent





Prime Rent (USD/sq m/month)

as of Q4 2024

as of Q4 2024

Q4 2024

Q3 2024

**14.3**% yoy

Q4 2024

Q3 2024

Prime Rent (TRY/sq m/month)

Q4 2023

**→ 34.6**% yoy

 $\frac{10.0}{10.0}$ 

9.75 8.75

Q4 2023

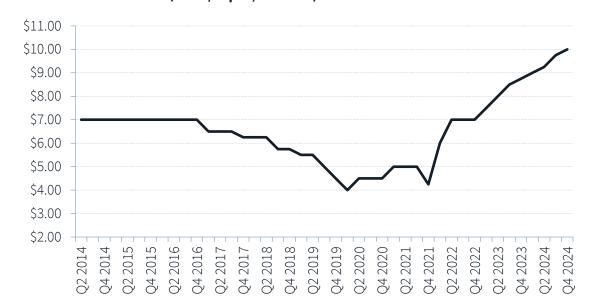
**∼ 2.6**% qoq

350 325

5 260

**7.7**% qoq

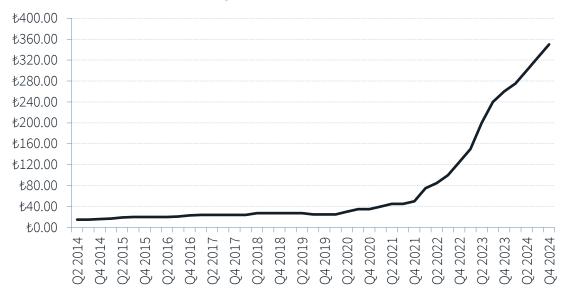
### Prime Rent (USD/sq m/month)



Source: Value Solution Partners

32 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

### Prime Rent (TRY/sq m/month)

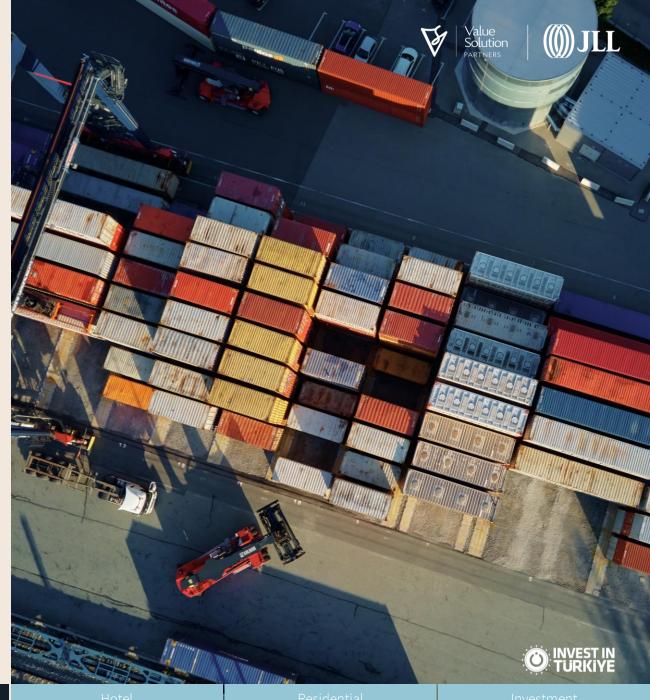




# **Logistics** | Forecast

### 2025 Forecast





33 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

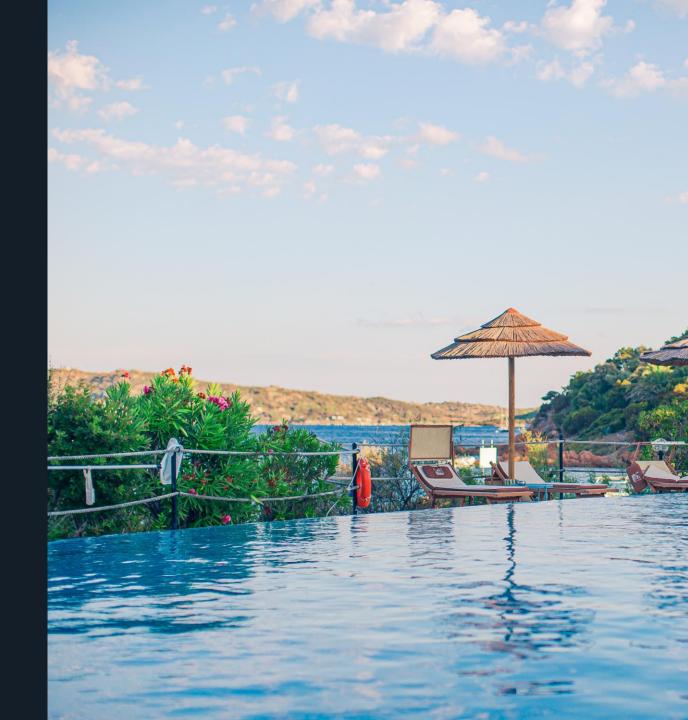




# Hotel Market Overview

Research | 2024 Year-End





# **Hotel** | Demand Indicators





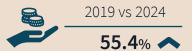
### Number of Visitors

### **Tourism Revenues**

# Average Expenditure per Capita



2019 vs 2024 20.0% 2023 vs 2024 9.0% yoy



2023 vs 2024 **8.3**% yoy

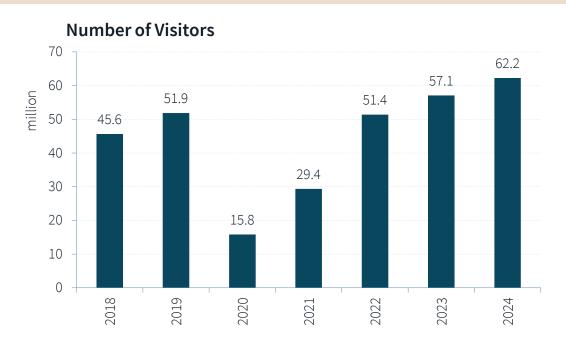


2019 vs 2024

29.5%

2023 vs 2024

**0.7**% yoy **✓** 



**Tourism Revenues** 70 1,200 1,028 979 972 936 60 905 1,000 751 50 800 669 40 600 30 400 20 200 10 0 2018 2019 2020 2021 2022 2023 2024 Tourism Income, billion USD (left) **─**○ Average Expenditure per Capita, USD (right)

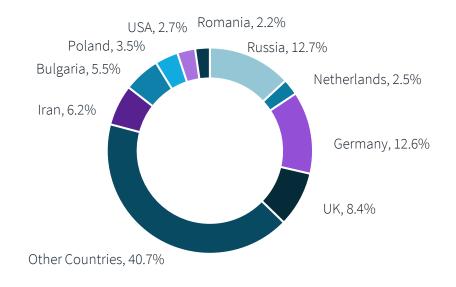
Source: TurkSTAT

35 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

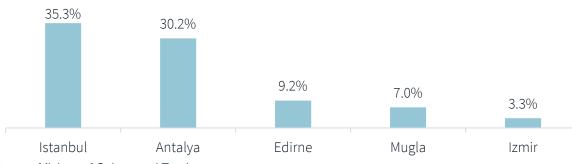


# **Hotel** | Demand Indicators

### **Top 10 Nationalities of Foreign Visitors**

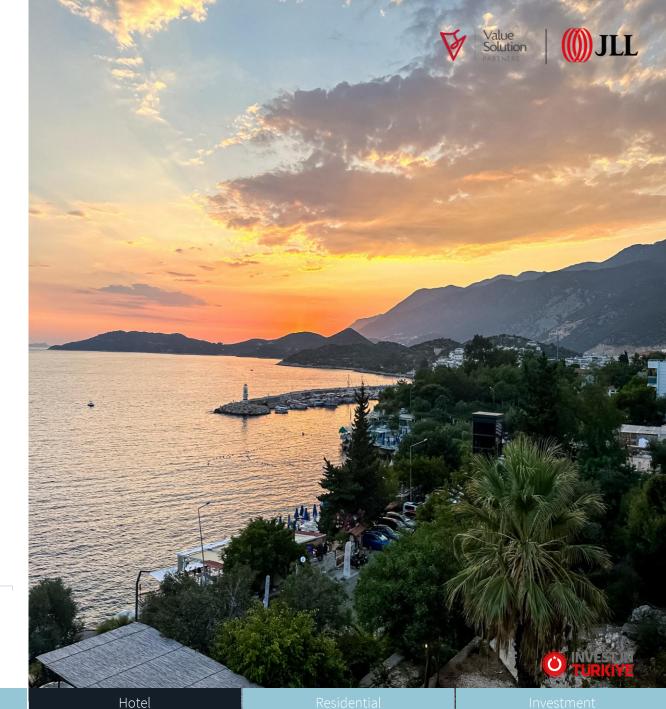


## Most Preferred Cities by Foreign Visitors\*



Source: Ministry of Culture and Tourism \*based on border gate statistics

36 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



# **Hotel** | Supply







#### Number of Establishments

22,091



**Number of Rooms** 

952,982

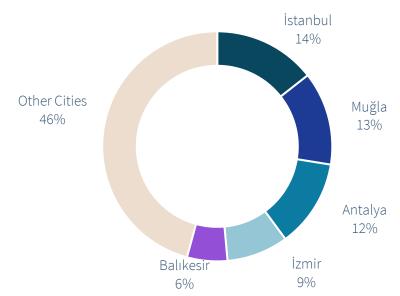


Number of Beds

1,982,919

as of February 2025

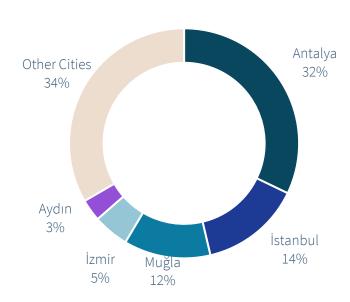
### **Distribution of Establishments**



Source: Ministry of Culture and Tourism

37 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

### **Distribution of Rooms**









05

# Residential Market Overview

Research | 2024 Year-End





## **Residential** | Demand Drivers





Population Growth, %

Household Size

Median Age

Age group proportion in total population



2020-2024

6.5

2025-2030\* 4.6

2014 3.6

2024 3.1

2032\*

2.7

2024

20.9%

0-14

15-64

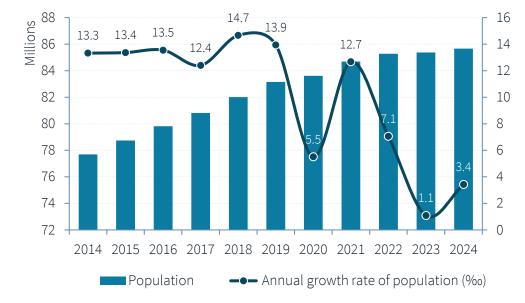
65+

68.4% 10.6%

\*forecast

\*forecast

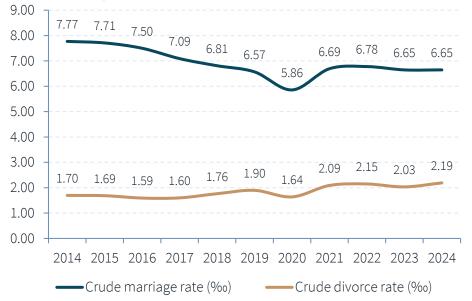
#### **Annual Population Growth, Türkiye**



Source: TurkSTAT

39 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.





Driven by strong population fundamentals, residential demand in Türkiye remains high. Key demand drivers include move-up housing needs, renewal of outdated or risky building stock, urban regeneration initiatives, rising GDP per capita, increased workforce participation, government-backed incentives, pre-financing options, and the availability of mortgage credit.



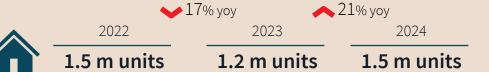
Residential

## **Residential | Sales**





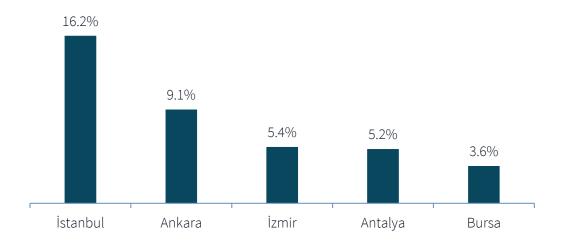
### Total Residential Sales, Türkiye



### Share of Mortgaged Sales in Total Residential Sales

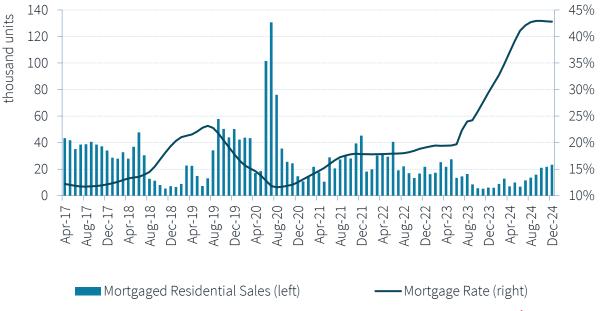


### Top 5 Cities Based on Sales Numbers, 2024



Source: TurkSTAT, CBRT

### Mortgaged Residential Sales & Rates



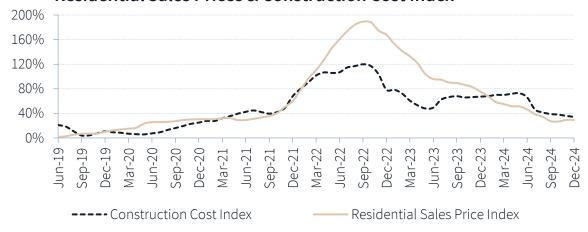


40 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

# **Residential | Supply**



### **Residential Sales Prices & Construction Cost Index**



Source: TurkSTAT, CBRT

41 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.

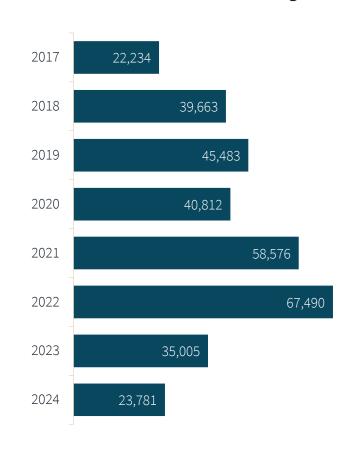


## **Residential** | Sales to Foreigners

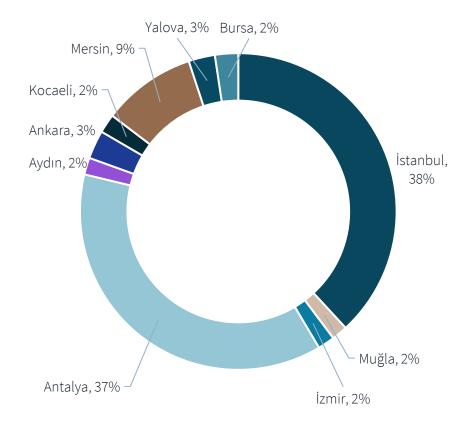




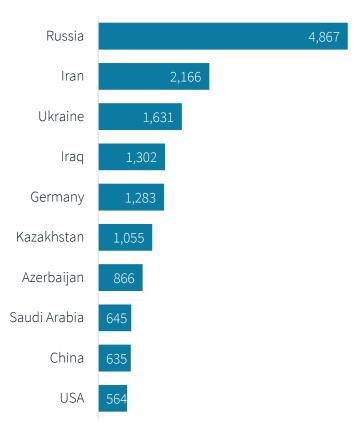
#### **Residential Sales Numbers to Foreigners**



### Most Preferred Cities by Foreigners in 2024



# Residential Sales Numbers to Foreigners by Nationalities, 2024



Source: TurkSTAT

42 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.





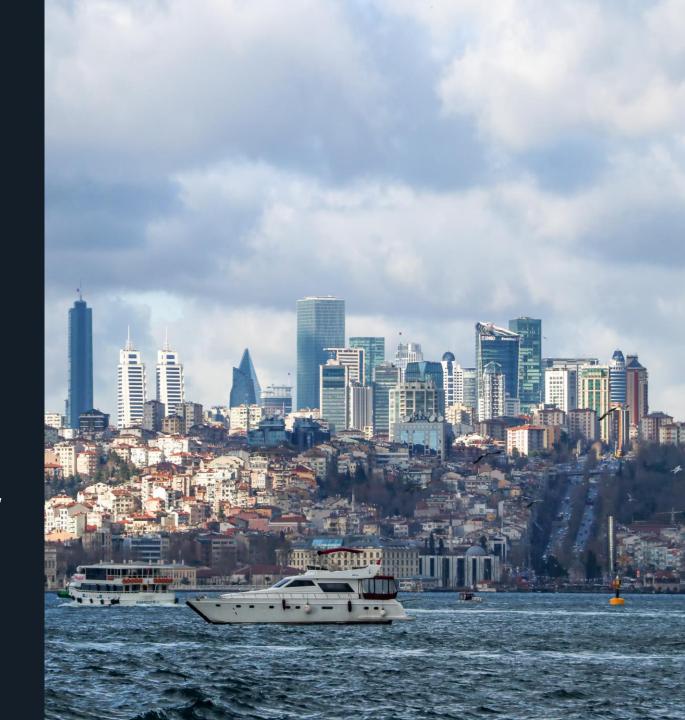


06

# Investment Market Overview

Research | 2024 Year-End





## Investment | FDI & CDS





**Total FDI Inflows** 

as of 2024 year-end

**→ 5.6**% yoy

11.3 billion USD

2024

#### FDI Inflows into Real Estate

as of 2024 year-end **20.6**% ∨o∨

2.8 billion USD

**CDS** as of 2024 year-end December 2024 **→ 7.3**% yoy

259.68

### Foreign Direct Investment Inflows (FDI)



Source: CBRT, investing

44 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



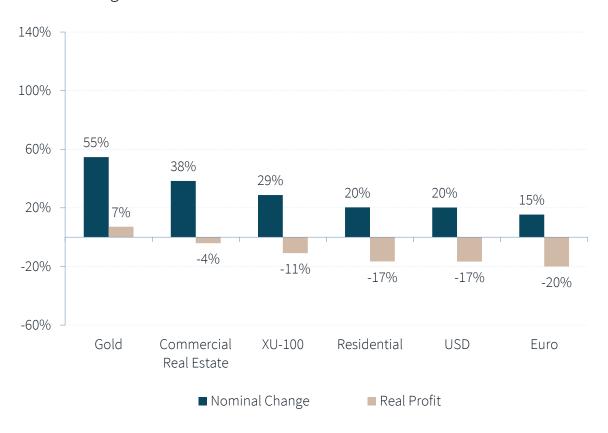




Investment

# **Investment** | Financial Instruments

Nominal Change & Real Profits of Financial Investment Tools & Residential, annual change as of December 2024



Source: TurkSTAT, CBRT, Value Solution Partners

45 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.







## **Investment** | Prime Yield





#### **Prime Commercial Real Estate Yields**



Source: Value Solution Partners

46 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.



## **Investment** | Market Sentiment





#### **Real Estate Investment Market Sentiment**



# **Economic Conditions Improving**

- Continuation of tight monetary policies to combat inflation following two election cycles
- Significant improvement in Türkiye's risk perception
- Credit rating upgrades by Moody's, Fitch, and S&P
- Potential easing of monetary policies in developed countries may boost capital flows to Türkiye in the mid-term.



# Cautious & Selective Investor Activity

- High financing costs impacting bidding levels
- Persistent **pricing gap** between buyers and sellers
- Preference for completed assets with immediate revenue potential over development investments
- Increased focus on asset class diversification
- Distressed assets in focus: opportunistic investors are actively monitoring distressed properties for high-yield opportunities.



# Diversification by Asset Class

- Interest in redevelopment opportunities
- Renewed foreign capital interest in hotel and logistics assets
- Foreign retail portfolio owners' discounted exit strategies
- Uptick in **office sector** activity due to record-high rental levels
- Slowdown in residential development activity continues however, softening in monetary policy are on the agenda and expected to accelerate activities
- Supply shortages in prime segments:
   Limited availability in office and logistics
   is fueling the need for new
   development.



#### **Market Shift & Trends**

- Companies leverage **sale and leaseback** deals to **improve liquidity**in a high-cost environment
- Due to supply constraints and high construction costs, occupiers favor built-to-suit models
- Occupiers' demand for green buildings to meet **ESG requirements**
- Alternatives gaining momentum: Investor interest is growing in emerging asset classes such as data centers and self-storage facilities.
- Regulatory changes now allow Real Estate Investment Funds (REIFs) to invest in projects, expected to stimulate market activity.

Source: Value Solution Partners

47 | © 2025 Jones Lang LaSalle IP, Inc. All rights reserved.







#### **Disclaimer**

"The report dated April 2025 as submitted by Jones Lang LaSalle ("Report") contains information which is indicative. The Report and / or any extracts derived from the Report are indicative only and are not to be relied upon for investment decision purposes.

The information and analysis contained in this Report has been obtained from or based on information from a variety of sources generally regarded to be reliable and assumptions which are considered reasonable which were current at the time the Report was prepared. No representation is made, or responsibility accepted by Jones Lang LaSalle, in respect of the accuracy, completeness or currency of this information. For avoidance of doubt, the Report must not be relied on for investment decision purposes or otherwise. Potential investors or developers must take independent advice and carry out their own assessment.

The Report and analysis is not a formal valuation of any land or property interest and must not be construed as such. Such analysis including forward looking statements are opinions and estimates only and are based on a wide range of variables which may not be capable of being determined with accuracy. Variation in any one of these variables can have a material impact on the analysis and we draw your attention to this.

It should be noted that the estimation of future sales prices, rental levels, development and investment returns and development viability is a very problematic exercise which at best should be regarded as an indicative assessment of possibilities rather than absolute values. The process of making forward projections for such key elements involves assumptions which are acutely sensitive to changing conditions, variations in any one of which factors may significantly affect the viability of a project and we draw your attention to this.

Jones Lang LaSalle does not accept any liability for negligence or otherwise for any loss or damage suffered by any party resulting from reliance on this Report. Jones Lang LaSalle shall not be liable for any claims, losses, damages, howsoever arising from any use made of the information contained in the Report. Jones Lang LaSalle is not liable to any third party for the whole or any part of the contents of the Report"







### To find out how we can support your real estate strategy by adding value with research and insights, please contact

#### **Research Author**

#### Rabia Kurban

Manager, Capital Markets & Research +90 (212) 350 08 00 +90 (535) 311 73 53 Rabia.Kurban@vspartners.com.tr

#### **Value Solution Partners**

Tekfen Tower, Esentepe Mah. Buyukdere Cad. A Blok No:209 Sisli 34394 Istanbul

T: +90 (212) 350 08 00 F: +90 (212) 350 08 06



To learn more about our researches and insights please scan the QR Code

#### About JLL, (Global)

For over 200 years, JLL (NYSE: JLL), a leading global commercial real estate and investment management company, has helped clients buy, build, occupy, manage and invest in a variety of commercial, industrial, hotel, residential and retail properties. A Fortune 500° company with annual revenue of \$20.8 billion and operations in over 80 countries around the world, our more than 106,000 employees bring the power of a global platform combined with local expertise. Driven by our purpose to shape the future of real estate for a better world, we help our clients, people and communities SEE A BRIGHTER WAYSM. JLL is the brand name, and a registered trademark, of Jones Lang LaSalle Incorporated. For further information, visit jll.com.

#### **About Value Solution Partners**

Value Solution Partners is a Preferred Partner of Jones Lang Lasalle (NYSE:JLL) in Türkiye. Jones Lang Lasalle is a Fortune 500 company with more than 280 corporate offices, operations in more than 80 countries and a global workforce of more than 106,000. Value Solution Partners is a leading professional services firm specializing in real estate and investment management. It operates in a variety of asset types including industrial, logistics, retail, office, hotel and residential assets and maximizes the efficiency of its clients with its specialized services in the areas of acquisition, construction, settlement and investment. VSP combines innovative technologies with data analytics to provide solution-oriented opportunities to its partners. Being committed to building a sustainable world, VSP's mission is to provide the best service, make a difference and achieve great success with sustainable projects. For more information and to guide investment decisions, please visit values olution partners.com



#### Invest in Türkiye

Head Office : Cumhurbaşkanlığı Çankaya Köşkü Yerleşkesi Ziaur Rahman Caddesi, No:1 06700

Çankaya - Ankara, Türkiye

T: +90 (312) 413 89 00 F: +90 (312) 413 89 01 Office: Muallim Naci Caddesi, No:73 34347

Ortaköy Besiktas - İstanbul

T: +90 (212) 468 69 00 F: +90 (212) 468 69 69

### About Invest in Türkiye

The Investment and Finance Office of the Presidency of the Republic of Türkiye is the official organization for promoting Türkiye's investment opportunities to the global business community and for providing assistance to investors before, during, and after their entry into Türkiye. Directly reporting to the President of Türkiye, the Investment and Finance Office is in charge of encouraging investments that further enhance the economic development of Türkiye. To this end, the Investment and Finance Office supports high-tech, value-added, and employment-generating investments with its facilitation and follow-up services during whole processes of relevant investments.

Active on a global scale, the Investment and Finance Office operates with a network of local consultants based in a number of locations including China, France, Germany, Italy, Japan, Malaysia, Qatar, Saudi Arabia, Singapore, South Korea, Spain, the UAE, UK, and USA. The Investment and Finance Office offers an extensive range of services to investors through a one-stop-shop approach, ensuring that they obtain optimal results from their investments in Türkiye. The Investment and Finance Office's team of professionals can assist investors in a variety of languages, including English, German, French, Italian, Spanish, Arabic, Japanese, and Chinese.